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# Obsolete Office Properties Are Being Successfully Converted into Multihousing By Alex Shirokow-Louden

## The National Trend: Accelerating Office Obsolescence Creates Conversion Opportunities

As the national office market evolves, a trend proliferating in cities nationwide has been the conversion of office buildings to multihousing use. In a recent study, Newmark Knight Frank found that approximately 8% of the current U.S. office inventory is obsolete. With so much older, less-amenitized office product not meeting the needs of today's tenants, property owners have found converting an undesired office building to another use can be a profitable course of action.

While older office space tends to see less tenant demand, city dwellers nationwide have placed a premium on multihousing options located in submarkets offering a walkable, pedestrian-friendly amenity base. Well located but non-competitive office product can be ripe for conversion to meet this demand for downtown housing. From an investor's perspective, an increase in income from such a conversion can be significant, particularly at challenging points in the real estate cycle. In the immediate aftermath of the Great Recession, from 2010 through 2015, apartment rent growth exceeded rent growth for office product nationally. This disparity, driven in part by changes in how office space was being used and a tenant focus on controlling occupancy costs, guided some office owners to convert their properties into multihousing units. As the cycle matured, office rent growth surpassed that of the multihousing market nationally, making the case for conversions a more nuanced one.

### Featured Market: Baltimore's CBD Active for Office-to-Multihousing Conversions

In general, office properties that are no longer competitive within their specific submarkets are an investor's best target for conversion to multihousing. The City of Baltimore has used tax credits for several years to incentivize office-to-apartment conversions in portions of downtown that had a glut of underperforming office assets and an undersupply of residential units. NKF analyzed a sample of four office buildings located in Baltimore's Central Business District submarket that were underperforming the submarket's average office rent at the time of conversion. Following conversion, each property outperformed the submarket's average multihousing rental rate, as shown in the adjacent graph. On average, the four properties NKF examined posted rents 8.19% higher than the submarket's average effective apartment rent as of the first quarter of 2018. Immediately before undergoing conversions, the properties were averaging 10.09% below the average effective rental rate for the Baltimore CBD office submarket. It is worth noting that the four properties examined were converted to luxury apartment uses, meaning effective rents naturally would fall on the high end of the spectrum. However, the majority of multifamily product within the Baltimore CBD submarket is classified as luxury units, making for a fair comparison. Further, most office-to-residential adaptive reuse on a national scale involves conversion to luxury residential units.

#### OFFICE-TO-APARTMENT CONVERSIONS HAVING RENTAL RATE SUCCESS SELECTED OBSOLETE OFFICE PROPERTIES CONVERTED TO MULTIHOUSING BALTIMORE CBD SUBMARKET



Percentage Difference in Rent Compared with Submarket's Average Office Rent Pre-Conversion

Percentage Difference in Rent Compared with Submarket's Average Multifamily Rent as of 1Q18

Source: NKF Research, Axiometrics; July 2018

Downtown Baltimore's office market has seen multiple recent office-to-residential conversions, particularly within the older sections of downtown along the Baltimore Street and Charles Street corridors. The Baltimore CBD submarket consists primarily of office product —there are 148 office buildings within its boundaries, versus 72 properties classified as multifamily. Since 2014, the Baltimore CBD submarket's office inventory declined by 435,153 square feet, or 19%. This reduction in overall space was in part due to conversions such as 2 Hopkins Plaza, formerly a 404,089-square-foot Class B office building that was transformed into a mixed-use residential tower. Developer Berman Enterprises converted the upper half of the building into luxury apartments, retaining the lower ten floors as 179,181 square feet of office space now leased to the U.S. Army Corps of Engineers. Over the past four years, office vacancy for the Baltimore CBD submarket has declined by 155 basis points, and now measures 14.8%. A reduction in obsolete inventory can benefit the perception of an office market as well as its fundamentals, although that progress tends to be incremental.

#### What Are the Implications for Our Clients?

Apartment renters continue to favor nicely designed and well amenitized properties in central, walkable locations. This suggests that demand for multihousing conversions in U.S. urban centers is likely to remain steady. Many central business districts across the country include a significant number of underutilized, obsolete office properties that will require significant outlays of capital to compete with newer product. However, it is worth noting that not all obsolete office assets are financially suitable candidates for conversion—structural constraints such as floor height, column spacing and slab type all factor into the viability of an adaptive-reuse project. Owners seeking to improve the market potential of their obsolete assets – and perhaps to diversify their holdings in a certain submarket – may benefit by considering a strategy of office-to-residential conversions.

#### Research

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